## Extreme Environmental People Skills:

An Introduction to Participatory Approaches to Natural Resource Dispute Resolution

28<sup>th</sup> Annual Environmental Permitting Summer School July 23-25, 2014









## Instructors





- Founding member and executive shareholder of LLW Tampa Bay office
- Over 25 years of experience working with complex environmental land use disputes



#### William W. Kerr, President and Owner of B.K.I., Inc., Consulting Ecologists

- Practicing ecologist in the State of Florida for 30 years
- St. Johns River Water Management District Governing Board Member 1999-2008; Chairman 1999-2001



#### John P. Regan, P.E., City Manager, City of St. Augustine

 Over 25 years experience as a professional engineer with extensive expertise in hydrology, water resource planning, water and wastewater treatment, utilities and construction



#### Nandra D. Weeks P.E., Geosyntec Consultants

 Principal Engineer with 25 years experience providing innovative solutions and excellent client service on a variety of environmental projects









## Course Overview

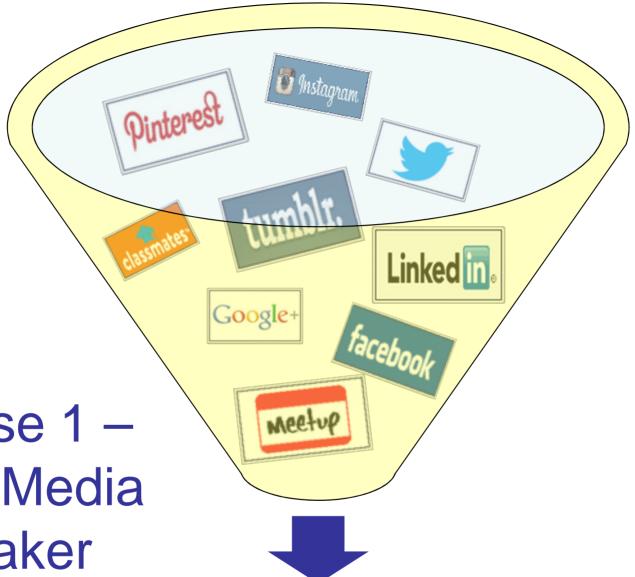
- Introduction
- II. Social Media Exercise
- III. Dispute Resolution Alternatives, Participatory Decision Making Tools and Options
- IV. Participatory Decision Making and Local Government in the E-World
- V. San Pelayo Galleon Participatory Exercise
- VI. Wrap Up Q & A











Exercise 1 -Social Media **Icebreaker** 











## HOW DID YOU RATE?

- 0-3: Give up social media and stick to old-fashioned newspapers for information you are social media hopeless.
- 4-7: You've got some knowledge in that head of yours however, you need some more time on the computer you are social media challenged.
- 8-10: Not bad -- you've got the basics down, but you could stand to brush up on your social network know-how.
- 11-13: You know your social media stuff! It's obvious you spend a lot of time surfing the net and tweeting friends and family.
- 14: Congratulations on NOT MISSING a single answer. You are a social media SUPERSTAR! You should start your own social media site or create a blog! #winner









## Dispute Resolution Approaches

**Dispute** involves two or more parties each seeking to gain or retain something. Different approaches to dispute resolution include:

- 1. Coercion force another to give something
- 2. Constructive Negotiations parties seek mutual agreement or compromise
- 3. Facilitation or Mediation neutral party shapes mutual agreement
- 4. Arbitration neutral party makes the decision
- 5. Litigation judge/jury imposes binding decision
- 6. Participatory Decision Making stakeholders express opinions and influence the decision









## Good Participatory Decision Making:

Group decision making characterized by a fair, inclusive, and open process in which group members hold a shared responsibility for the process and outcomes









## Stakeholder Participation

Identify stakeholders

 Conduct a Stakeholder Analysis (positions, interests, power)









## Situation Assessment (tool)

**Issue:** What is the issue you are addressing and why?

**Background/Context:** What is the larger context of the issue you are addressing? This can include history of the issue(s) and/or relevant relationships, the causes of any conflicts (e.g., access, control), and other important background information such as who does or does not get along, whether there is resistance to or support for a particular project/issue/initiative and why, and any potential threats and opportunities.

Stakeholders	Positions	Interests	Power
Who are the interested parties or groups?	What are they saying?	Why are they saying it?	What gives them (people, institution)
Who has the power to make decisions? To block decisions?	What do they want?	What is their ideal outcome?	<ul><li>power and authority</li><li>Legal authority</li><li>Professional position</li></ul>
Who is affected by decisions?	Remove the Dam!	We want to restore the flow of the river and associated ecosystem.	<ul><li>Recognized expertise</li><li>Political influence</li><li>Resources</li></ul>
Who has relevant information or expertise?	Save the Manatee!	We want to keep manatees on the endangered species list.	<ul><li>Ability or credibility</li><li>Charm</li><li>What is their role?</li></ul>
What individual or institution will advocate for this party or interest group?	Stop urban sprawl!	We want to preserve and protect agricultural land.	What are their responsibilities?









## Participatory Process

 Choose and implement a participatory process

 Evaluate the stakeholder participation process









## Participatory Decision Making: Inputs and Outputs



Interviews

Mail Surveys

Scenarios Planning

**Deliberative Forum** 

Coffee Klatch

Brown Bag Lunch

Community Fair

Field Trip, Walkabout

**Design Charrette** 

Social Media, Websites and Blogs

Consensus Building

Workshop

Focus Group

**Advisory Committee** 

Task Force

Media Strategies

Models, Mapping, Games

**Online Surveys** 

**Scenarios Planning** 









## Public Activism Overtaking Government

- Philippines/China
  - 2001 Impeachment Trial Protest
  - 7 Million Texts over a million protesters 3 days later President gone.
- Presidential Election: Obama's Chief Blogger – Sam Graham-Felsen
  - Tumbler, Twitter, Facebook, You Tube, Pinterest, Instagram and Spotify
- Manatee County: Deep Wells, Sea Grasses and Dogs









## Government Toolkit to Manage E-Public Participation

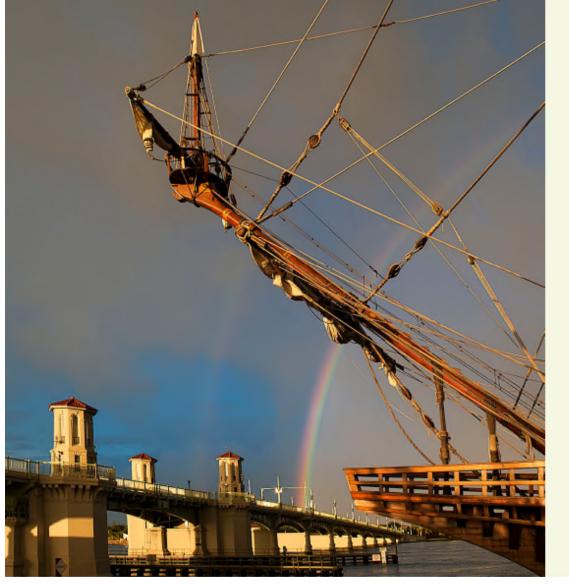
- ➤ Be prepared know facts, anticipate objections, know history of issue
- Establish rules of behavior don't ignore inappropriate comments, reinforce constructive comments
- ➤ Find Proxies / voices in support experts identify members of public interested in facts
- Good communication strategy/ media strategy ID key messages
- > Train and equip staff











# SAN PELAYO GALLEON FLOATING MUSEUM

"Not in My Backyard" Class Exercise





## Ponce de León Discovered Florida Now, the Spanish appreciate St. Augustine.













The Great Idea – Create the San Pelayo as a Floating Museum in St. Augustine Doesn't everybody love a tall ship?













Historical Ship that Adds to the St. Augustine Landscape & Visitor Experience *City of St. Augustine* 













The Pirates and Spanish have never been friends! *Marina Businesses* 













Now THIS is a view from my bed & breakfast! Lodging Industry













More people, really? *Residents* 













#### Guests Have Limited Time in St. Augustine

Tourist-Driven Businesses













Maybe this would solve everything!

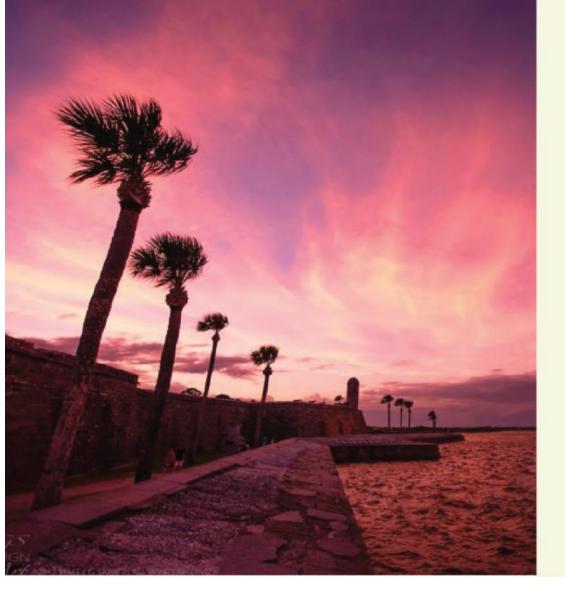








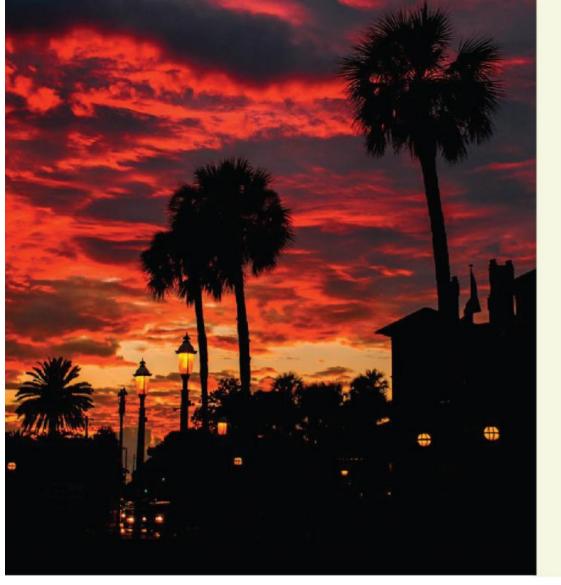




## GROUP BREAKOUT

- 1. City of St. Augustine
- 2. Marina Businesses
- 3. Lodging Industry
- 4. Residents
- 5. Tourist-Driven Businesses





## ST. AUGUSTINE 450<sup>th</sup> COMMEMORATION

Visit St. Augustine in 2015 for its 450<sup>th</sup> anniversary!

Check out <u>www.StAugustine-450.com</u> for a listing of upcoming events.



## Wrap Up

## Questions?









# Thank you for joining us today!

For more information, including more great tips, please see the class materials on the conference CD or feel free to contact one of us

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